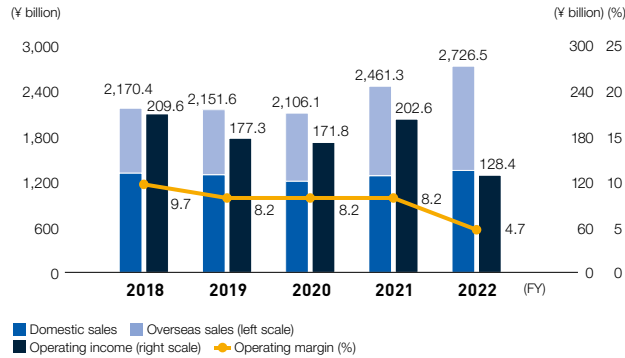


Financial Highlights

Net sales (domestic & overseas), operating income, operating margin



Net sales increased significantly in fiscal 2022 due to expansion of existing businesses, the weakening yen, increased prices for petrochemical products, and the effect of acquisitions. Operating income decreased with deteriorating performance of the Material and Health Care sectors, mainly due to a worsened operating environment and temporary factors. Overseas sales increased to over half of total net sales in fiscal 2022 due to expansion of overseas businesses, including by M&A, and the weakening yen.

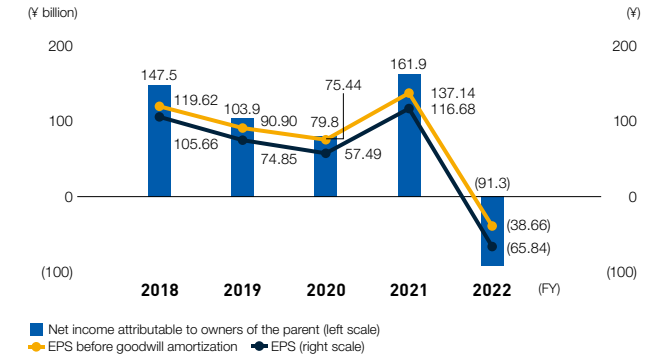
EBITDA¹, depreciation and amortization, EBITDA margin



¹ Operating income, depreciation, and amortization

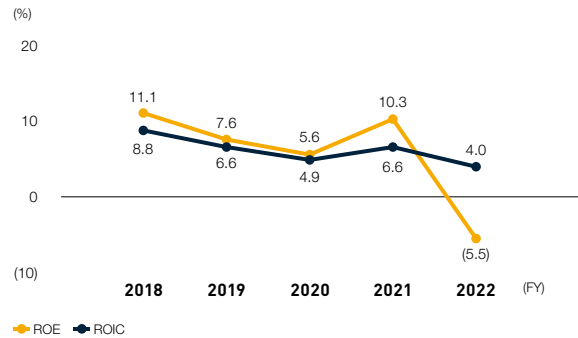
Given the upward trend in depreciation and amortization due to proactive capital expenditure and M&A, the Asahi Kasei Group positions EBITDA as a major KPI signifying its ability to generate cash. Depreciation and amortization increased significantly in fiscal 2022 with acquisitions in the Health Care sector and capital expenditures in the Material sector.

Net income attributable to owners of the parent, EPS, EPS before goodwill amortization



Asahi Kasei incurred a net loss in fiscal 2022 due to the recording of an impairment loss of ¥186.4 billion related to Polypore. As goodwill is amortized in accordance with Japanese accounting standards, EPS before amortization of goodwill is shown for reference.

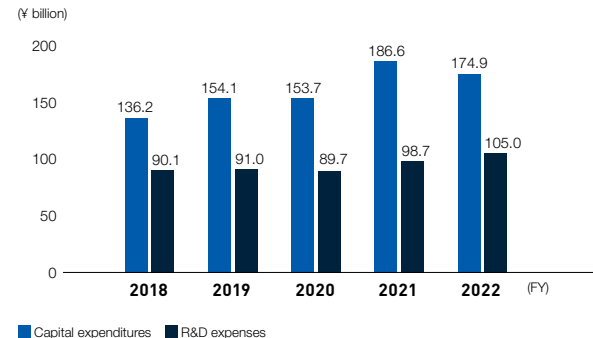
ROE², ROIC³



² Net income per shareholders' equity
³ (Operating income - income taxes) / average annual invested capital

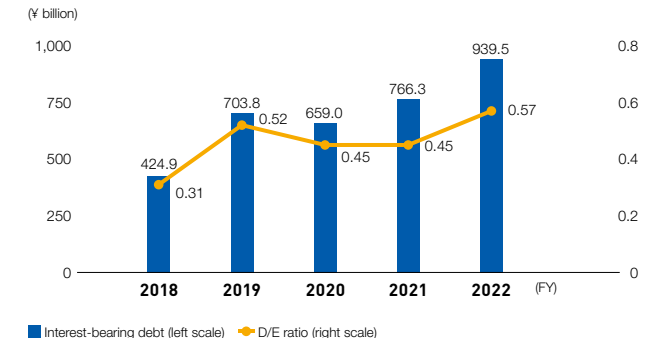
Asahi Kasei positions ROE and ROIC as major KPIs to indicate its efficiency in generating profits. In fiscal 2022, ROE was negative as a result of recording a net loss, and ROIC declined due to the decrease in operating income.

Capital expenditures, R&D expenses



Asahi Kasei proactively carries out capital expenditures geared toward achieving growth over the medium to long term—including for expansion of growth businesses, and in relation to decarbonization, digital transformation, and other areas to fortify its foundation—and R&D focused on the Health Care and Material sectors. Capital expenditures declined in fiscal 2022 due to strict selection of investments considering deterioration in the operating environment.

Interest-bearing debt⁴, D/E ratio

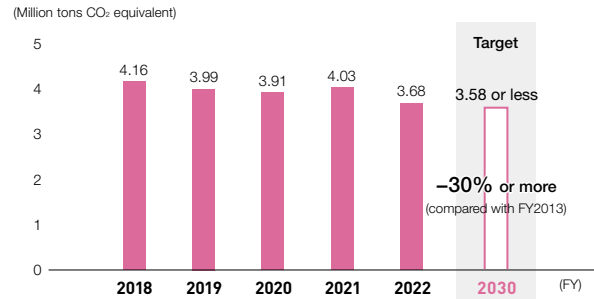


⁴ Amounts stated from fiscal 2019 exclude lease obligations.

Interest-bearing debt increased in fiscal 2022 as working capital such as accounts receivable and inventories increased with higher market prices, and demand for funds increased in conjunction with M&A centered on the Homes and Health Care sectors. As a result, the D/E ratio also increased.

Non-Financial Highlights

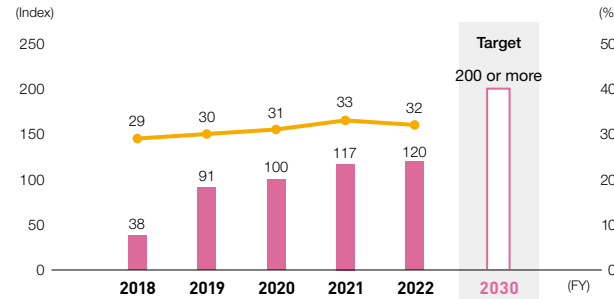
Greenhouse gas (GHG) emissions (Scopes 1 and 2)



Applicable range: Production sites of consolidated companies
Note: Fiscal 2022 figures are preliminary and may change after undergoing third-party verification.

The Asahi Kasei Group is targeting a GHG emission reduction of 30% or more by fiscal 2030 compared with fiscal 2013 to clarify its path toward carbon neutrality. Ongoing endeavors to reduce emissions are advancing in order to achieve this target.

GHG emission reduction contributions through environmental contribution products



■ Volume of GHG emission reduction contributions of environmental contribution products¹ (left scale)
● Portion of sales of environmental contribution products² (right scale)

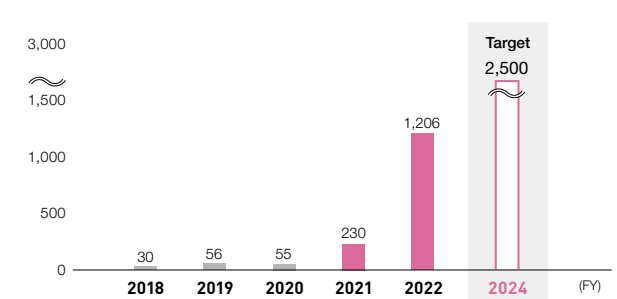
Note: Internal calculation of the volume of GHG emission reduction contributions from a life cycle assessment perspective based on the views of outside experts.

¹ Using fiscal 2020 as the baseline year (100)

² Portion of total net sales excluding the Health Care sector

Products and services of the Asahi Kasei Group that contribute to improving the environment across their entire life cycle are designated as environmental contribution products. We will work to develop environmental contribution products with the goal of reducing society's overall GHG emissions.

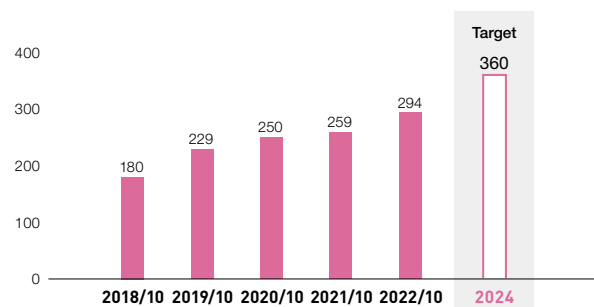
Number of digital professional human resources



Note: Total figures up to fiscal 2020 include only human resources specializing in data analysis.
Applicable range: Total employees worldwide

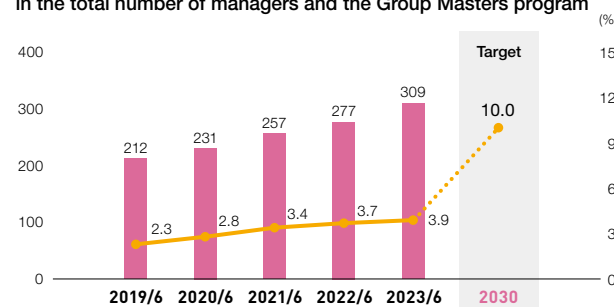
The Asahi Kasei Group promotes bottom-up human resource development to enable all employees to engage in their work duties with a mindset conducive to utilizing digital technology. In particular, we proactively promote the development and recruitment of digital professionals who use advanced digital technology and data to resolve business issues and create business models. These efforts have led to the emergence of such professionals in a wide range of fields, including through the Asahi Kasei DX Open Badge Program.

Number of Group Masters



The Asahi Kasei Group appoints, nurtures, and rewards as Group Masters human resources with the potential to proactively engage in and contribute to the creation of new businesses and the enhancement of established businesses. Our corporate value is enhanced by the development and recruitment of specialists in various fields. For effective utilization, fields of technology and specialization for the appointment of human resources as Group Masters are reviewed annually in accordance with business strategy.

Number of women working as managers and percentage of women in the total number of managers and the Group Masters program

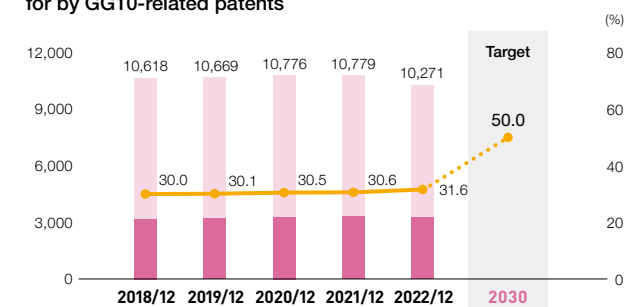


■ Number of women working as managers (left scale)
● Percentage of women in the total number of managers and the Group Masters program (right scale)

Applicable range: Results for personnel employed by Asahi Kasei Corp., Asahi Kasei Microdevices Corp., Asahi Kasei Homes Corp., Asahi Kasei Construction Materials Corp., Asahi Kasei Pharma Corp., and Asahi Kasei Medical Co., Ltd.

Amid rapid change in the operating environment, the Asahi Kasei Group must utilize the capabilities of its diverse human resources to boost co-creativity if it is to create value continuously. With the promotion of women as a KPI, we will realize conditions that enable diverse human resources, including women, to thrive in a variety of settings within the organization through the creation of an environment and requirements for achieving the KPI.

Number of valid patents and percentage of which accounted for by GG10-related patents



■ Total number of valid patents (of which, ■ are GG10-related patents) (left scale)
● Percentage of valid patents accounted for by GG10-related patents (right scale)

Note: Valid patents are those for which the patent right or patent application has not expired. The number of patents in the graph represents the number of patent families (number of inventions).

The Asahi Kasei Group focuses efforts on maximizing intellectual property value in order to establish a patent portfolio that contributes to its businesses. We will aim to further enhance our competitiveness by increasing the percentage of valid patents accounted for by 10 of our businesses (GG10) that will drive our growth going forward.